

AMERICAN AIRLINES, BRITISH AIRWAYS AND IBERIA MAIN FIGURES

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|--|---|--|---|
| Employees | 85,700 | 41,700 | 22,514 |
| Headquarter | Fort Worth, Texas | London | Madrid |
| Destinations / Countries | 248 destinations; 53 countries | 154 destinations; 75 countries | 109 destinations; 44 countries |
| Hubs | Dallas/Fort Worth, Chicago y Miami | London | Madrid-Barajas |
| Aircraft | More than 1,000 | 245 | 198 |
| Revenues from operating activities (2007) | \$ 22.900 Million | £8.753 Million | € 5.522 Million |
| Pre-tax profits (2007) | \$ 504 Million | £ 883 Million | € 446.4 Million |
| Passengers (2007) | 119 Million | 33 Million | 32,5 Million |
| Frequent Flyer Programme | AAdvantage | Executive Club | Iberia Plus |
| VIP Lounges | 44 | 70 | 16 |

* AA figures include American Eagle. IB destinations, fleet and passengers figures include Iberia's franchise partner Iberia Regional/Air Nostrum.